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# Because we know she's trying her best...

Managing weight isn't easy. Did you know that after losing weight, the body actually fights to put the lost pounds back on? Care that respects the person, with lifestyle changes, medicines or even surgery, is important for long-term weight management and health. Not everyone gets that. That's why we believe in joining advocates to reduce weigh bias, empowering people with obesity and expanding access to support, long-term treatment, and care. Together, we're changing how the world sees, prevents, and treats obesity.

For more information on all we're doing, visit www.novonordisk-us.com

#### Contacts:

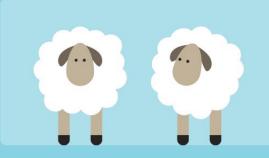
Tony Ramy <a href="mailto:ayr@novonordisk.com">ayr@novonordisk.com</a> Rich Ropp <a href="mailto:rrop@novonordisk.com">rrop@novonordisk.com</a>





# BOSILARS EXPANDING OPTIONS FOR PATIENT CARE

Extensive use of and growing demand for biologics come at a time when there is increasing need for savings and efficiencies for healthcare systems<sup>1,2</sup>



**Biosimilars are highly similar** in terms of
safety and effectiveness
to an existing biologic
medicine, with no clinically
meaningful differences<sup>3</sup>

**Biosimilars are much more complex than small molecules** and are created in living systems that require significant expertise and state-of-the-art technology<sup>3,4</sup>





Biosimilars are evaluated in rigorous analytical, nonclinical, and clinical studies to be licensed by the FDA<sup>3</sup>



ANALYTICAL

ightarrow

COMPARATIVE

NONCLINICAL





COMPARATIVE CLINICAL

PHARMACOLOGY PK/PD



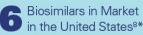
COMPARATIVE CLINICAL In certain cases, additional comparative clinical studies may be warranted to help ensure that there are no clinically meaningful differences between the products

**Pfizer Biosimilars expands Pfizer's commitment** to provide therapies that may improve the lives of patients, leveraging our expertise to deliver high-quality biosimilars<sup>5,6</sup>

11 Years of Experience With Biosimilars Outside the United States<sup>7</sup>

30<sup>+</sup> Years With

◆ Years of Experience With Biologics<sup>7</sup>



Biosimilars may offer additional treatment

**options** that, after reference biologic patent expiry, may increase savings and efficiencies to healthcare systems and expand the use of biologic therapies<sup>4</sup>

- Additional treatment choices
- Possible healthcare system savings and efficiencies
- Variety of therapeutic options



# **Thrive** with AdventHealth

Thrive is an employer-sponsored plan helping employees with Type 1 or Type 2 Diabetes improve their health while lowering overall health care costs.

For more information, contact Iliana Sanchez:

Iliana.Sanchez@AdventHealth.com 407-303-2720

#### Emerald Award for Outstanding Achievement by a Health Care System

"AdventHealth hospitals consistently demonstrate role model performance and foster an exceptionally strong culture of safety and accountability across all hospitals."



Advent Health



## 38<sup>th</sup> Annual Meeting of the Board of Directors March 29, 2022

## Opening Remarks





Ann-Marie Sharpe, ARM-P
Director of Risk Management
City of Miami

# Florida Alliance for Healthcare Value 2021-2022 Board Chair

## Today's Agenda



2:00PM-2:10PM

**Welcome and Call to Order** 

**Ann-Marie Sharpe, ARM-P**, Director of Risk Management,

City of Miami

Florida Alliance for Healthcare Value Board Chair 2021-2022

Karen van Caulil, PhD, President & CEO

Florida Alliance for Healthcare Value

2:10PM-2:25PM

**Healthcare Hero Award Presentation** 

Sponsored by AdventHealth

2:25PM-3:10PM

**Keynote: Social Determinants of Health and Their Impact on the** 

**Employee Healthcare Experience** 

Alan Balch, PhD, CEO, Patient Advocate Foundation,

National Patient Advocate Foundation

## Today's Agenda



3:10PM-3:40PM

**Update on the Florida Alliance for Healthcare Value Activities and Accomplishments** 

- 2021 Annual Report Highlights
- 2022 Plan of Work

3:40PM-3:55PM

Installation of the 2022-2023 Board of Directors and Executive Committee/Officers

3:55PM

**Closing Remarks and Adjournment** 

Heather Russo, Director of Healthcare Administration,
The Walt Dispose Company

The Walt Disney Company

Florida Alliance for Healthcare Value Board Chair 2022-2023



# Thank you to our sponsors!





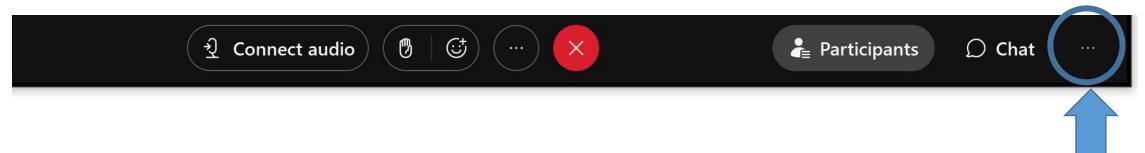


# To Ask Questions of a Speaker/Panelist



# **QUESTIONS?**

For most devices, the **Q&A function** can be found by clicking on the ellipsis (the 3 dots) at the bottom of your screen on the far right.



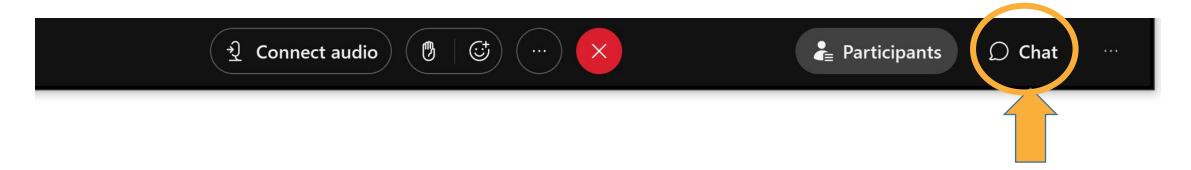
- With the Q&A window open, type in your question and send to HOST or Ashley Tait-Dinger.
- There is a 512-character limit for questions.
- If we are unable to address your questions during the online presentation, we will try to have the remaining questions answered following the session and posted with the follow up material.

# For Questions Related to Technical or Logistical Issues



# Technical Issues

We request the **Chat function** be reserved for technical or logistical issues or questions.



- With the chat window open, type in your question and send to Ashley Tait-Dinger (Host).
- There is a 512-character limit for questions.
- We will address your issue as quickly as possible

### Follow us on Social Media!









Follow us on Twitter and Facebook @FLHealthValue and Florida Alliance for Healthcare Value on LinkedIn

## "Dr. Jack Mahoney Healthcare Hero" Award



This award is given annually by the Florida Alliance Board of Directors in honor of our Medical Director and Thought Partner – **Dr.**Jack Mahoney – to an individual who leads an initiative that results in significant improvement of health for Floridians.



# The 2022 "Dr. Jack Mahoney Healthcare Hero" Award





# Honorable Jerry L. Demings Orange County Mayor

Orange County, Florida



# Social Determinants of Health and Their Impact on the Employee Healthcare Experience



### Keynote Speaker



Alan Balch, PhD

- **20+ years executive leadership experience** in the non-profit sector with emphasis on consensus-building and collaboration
- Has served as CEO of both the National Patient Advocate
   Foundation and Patient Advocate Foundation since 2013
- From 2006-2013 served as VP of Preventative Health
   Partnership, a national health promotion collaboration between
   the American Cancer Society, American Diabetes Association,
   and the American Heart Association
- Since 2007, has served on the Executive Board of Patient Advocate Foundation and National Patient Advocate Foundation





#### **Our Mission**

Patient Advocate Foundation (PAF) is a national 501(c)3 non-profit organization which provides case management services and financial aid to Americans with chronic, life-threatening and debilitating illnesses.



#### PROGRAMS AND SERVICES

#### **Direct Patient Services**



**MANAGEMENT** 



**FINANCIAL ASSISTANCE FUNDS** 



**CO-PAY RELIEF PROGRAM** 











Outreach





#### ROADBLOCKS TO ACCESS & AFFORDABILITY

#### **Insurance Access**

Lack of insurance, insurance with high out-of-pocket requirements and/or service limitations and low insurance literacy contribute to routine and significant access barriers.

#### **Employment Protections & Workplace Entitlements**

Commonly insurance benefits are provided through employers, as are income replacement policies (STD/LTD), and are jeopardized if the employee cannot work. Patients often lack knowledge about employee protections and how to access them: FMLA, ADA, COBRA.



#### **Medical Debt & Ability to Pay**

Patients receive healthcare services from a multitude of providers/facilities and there are costs associated with each. Medical debt mounts quickly, at the very time when their ability to pay is hardest.

#### **Emotional Distress**

Patients' inability to access and afford necessary healthcare and maintain their financial stability creates emotional trauma that impacts their overall health.

#### **Cost-of-Living Impacts**

When people become ill, or live with a chronic disease, their income is almost always impacted. Many patients cannot sustain their basic needs such as housing, transportation, food and utilities.



**Reducing Financial Burden** 



**Enrollment into Appropriate Insurance, Charity and Social Programs** 



**Providing Insurance Navigation** 



# Top PAF Patient Needs in 2021



Help with healthcare costs



Help paying for utilities



Help paying for housing



Help with transportation



Help with nutritional needs



Help enrolling in disability



Help enrolling in insurance



Figure 1

#### Social Determinants of Health

Economic Stability	Neighborhood and Physical Environment	Education	Food	Community and Social Context	Health Care System
Employment Income Expenses Debt Medical bills Support	Housing Transportation Safety Parks Playgrounds Walkability Zip code / geography	Literacy Language Early childhood education Vocational training Higher education	Hunger Access to healthy options	Social integration Support systems Community engagement Discrimination Stress	Provider availability Provider linguistic and cultural competency Quality of care

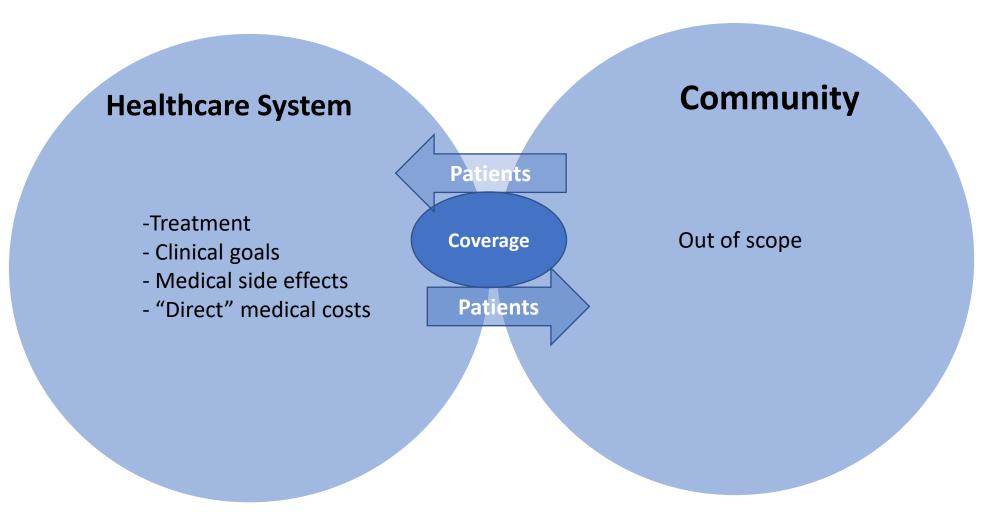
#### **Health Outcomes**

Mortality, Morbidity, Life Expectancy, Health Care Expenditures, Health Status, Functional Limitations



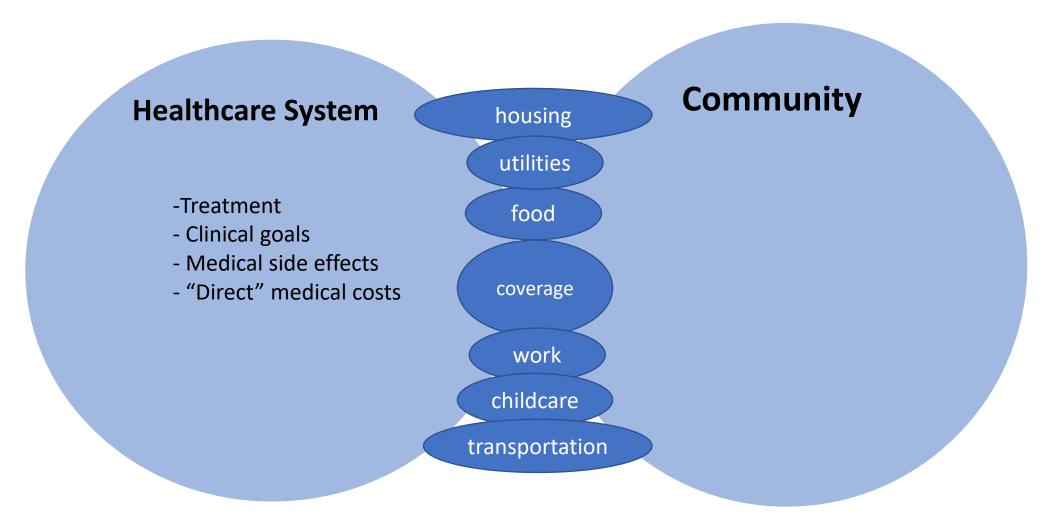


#### **Current Healthcare Model**



We need to think about the patient journey beyond traditional clinical outcomes and think about the outcomes patients experience outside the four walls of the clinic and pharmacy.

#### The Reality of the Lived Experience



One of the biggest health inequities is the extent to which vulnerable patients make sacrifices in many basic necessities in order to pay for or adhere to their treatment.

#### What Are Z Codes?

• Z codes are a special group of codes provided in ICD-10-CM for the reporting of factors influencing health status and contact with health services

ICD-10-CM Codes > Z55-Z65

Persons with potential health hazards related to socioeconomic and psychosocial circumstances

#### ICD-10-CM Codes – Z55-Z65

- Z55 Problems related to education and literacy
- Z56 Problems related to employment and unemployment
- Z57 Occupational exposure to risk factors
- Z59 Problems related to housing and economic circumstances
- Z60 Problems related to social environment
- Z62 Problems related to upbringing
- Z63 Other problems related to primary support group, including family circumstances
- Z64 Problems related to certain psychosocial circumstances
- Z65 Problems related to other psychosocial circumstances

### **USING Z CODES:**

The Social Determinants of Health (SDOH)





SDOH-related Z codes ranging from Z55-Z65 are the ICD-10-CM encounter reason codes used to document SDOH data (e.g., housing, food insecurity, transportation, etc.).

SDOH are the conditions in the environments where people are born, live, learn, work, play, and age.











#### Step 1 Collect **SDOH Data**

#### Any member of a person's care team can collect SDOH data during any encounter.

- · Includes providers, social workers, community health workers, case managers, patient navigators, and nurses.
- Can be collected at intake through health risk assessments, screening tools, person-provider interaction, and individual self-reporting.

#### Step 2 Document **SDOH Data**

#### Data are recorded in a person's paper or electronic health record (EHR).

- · SDOH data may be documented in the problem or diagnosis list, patient or client history, or provider notes.
- · Care teams may collect more detailed SDOH data than current Z codes allow. These data should be retained.
- Efforts are ongoing to close Z code gaps and standardize SDOH data.

#### Step 3 Map SDOH Data to Z Codes

#### Assistance is available from the **ICD-10-CM Official Guidelines for** Coding and Reporting.1

- · Coding, billing, and EHR systems help coders assign standardized codes (e.g., Z codes).
- Coders can assign SDOH Z codes based on self-reported data and/or information documented in an individual's health care record by any member of the care team.2

#### Step 4 Use SDOH Z Code Data

#### Data analysis can help improve quality, care coordination, and experience of care.

- · Identify individuals' social risk factors and unmet needs.
- · Inform health care and services. follow-up, and discharge planning.
- Trigger referrals to social services that meet individuals' needs.
- Track referrals between providers and social service organizations.

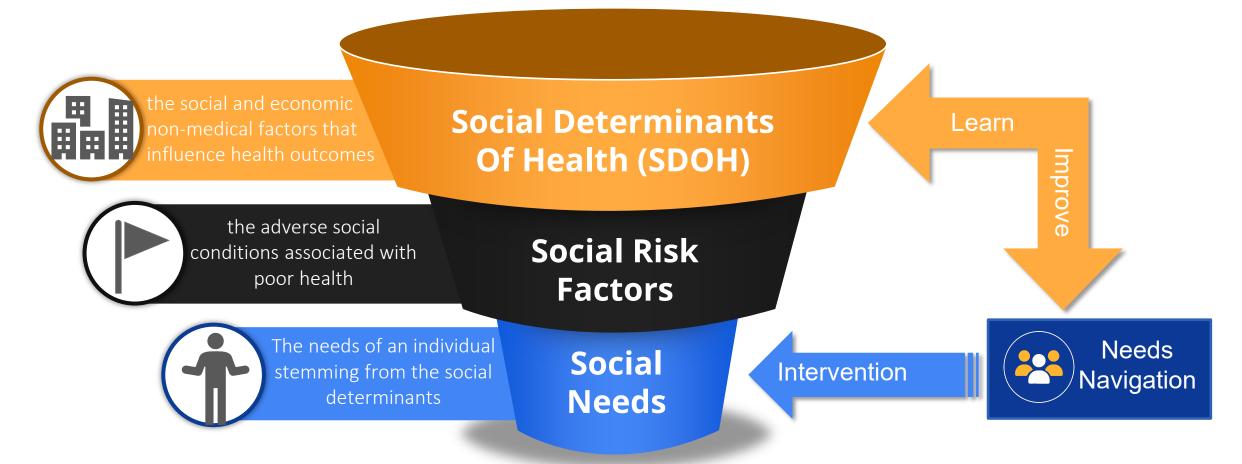
#### Step 5 Report SDOH **Z Code Data Findings**

#### SDOH data can be added to key reports for executive leadership and Boards of Directors to inform value-based care opportunities.

- · Findings can be shared with social service organizations, providers, health plans, and consumer/patient advisory boards to identify unmet needs.
- · A Disparities Impact Statement can be used to identify opportunities for advancing health equity.



## **Moving Beyond #SDOH**



#### THE SOLUTION: Needs Navigation is a Lifeline for Patients and their Families



Findings from a robust National Patient Advocate Foundation (NPAF) environmental scan in 2020 revealed six domains (depicted above) as key features of providing high quality needs navigation services.

Promoting Health Equity and Better Outcomes by Addressing Social Needs

## **Needs Navigation**

Provide people with greater access to resources and the care they need

Give us a better understanding

the experiences and
preferences of patients
struggling to navigate and afford
healthcare

re research
ses on what is
time extent to

Move us toward a more equitable health system Ensure research focuses on what is most important to patients



### SDOH reduces the impact of employee healthcare benefits

- The benefits employers provide are the primary means by which patients are able to not only access our healthcare system but also afford their healthcare and maintain financial integrity.
- If patients don't understand how to use their benefits from the beginning of and as they progress through treatment, they can wind up in a downward financial spiral.
- This economic turmoil disrupts their healthcare and undermines their ability to achieve optimal health outcomes from their care including getting back to work.
- This disruption in turn reduces or even negates the impact of the investment employers have made in their benefit design and in the healthcare expenses they are incurring.

### What we Know

- Employers often cannot address the underlying social and economic conditions in which their employees live, but they can
  - Understand the **social risk factors** their employees are exposed to Work to **mitigate the social need(s)** being experienced by employees
- Employees do not understand their benefits despite the best efforts of employers to educate.
- Privacy is important. Employees like having "anonymous, non-judgmental" support outside of the work setting when dealing with serious health conditions like cancer. <sup>2</sup>
- Feeling supported by direct supervisor(s) and accommodations for treatments is related to work satisfaction, return to work and job retention. <sup>3, 4</sup>
- When Talking About Social Determinants, Precision Matters | Health Affairs Blog. Accessed September 21, 2021. https://www.healthaffairs.org/do/10.1377/hblog20191025.776011/full/
- 2. Aubel D. Patient-reported outcomes from a workplace intervention program for cancer survivors highlight ongoing needs to support continuation of work. Support Care Cancer. July 2019.
- 3. Mehnert A. Employment and work-related issues in cancer survivors. Crit Rev Oncol Hematol. 2011;77(2):109-130.
- . Spelten ER, Sprangers MAG, Verbeek JHAM. Factors reported to influence the return to work of cancer survivors: a literature review. Psychooncology. 2002;11(2):124-131.



# EMPLOYEE BENEFITS ADVOCATE PROGRAM Providing Compassionate, Effective Support

Partnering with employers to help their employees overcome practical, emotional, social, and financial barriers faced by individuals experiencing cancer, a rare disease, or complex chronic condition through hands-on navigation, effective interventions, proactive benefit education, and compassion.



Provided in partnership by



Solving Insurance and Healthcare Access Problems | since 1996



### **Actionable Solution: Employee Benefits Advocate Program**

The Employee Benefits Advocate Program provides screening and direct help for many of the social needs employees and their families have including:

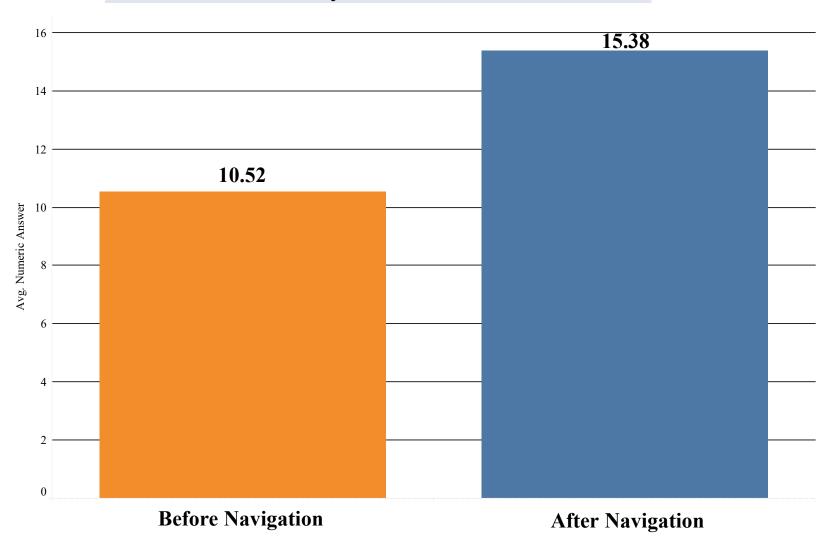
- Benefit Education understanding their benefits
- Insurance Navigation- using their benefits
- Health Insurance literacy
- Finding and connecting to Community
   Resources to address social risks
  - Financial support for healthcare and day to day costs
  - Housing insecurity
  - Food insecurity
  - Transportation needs
- Management of Specific Access and Affordability Issues as they occur



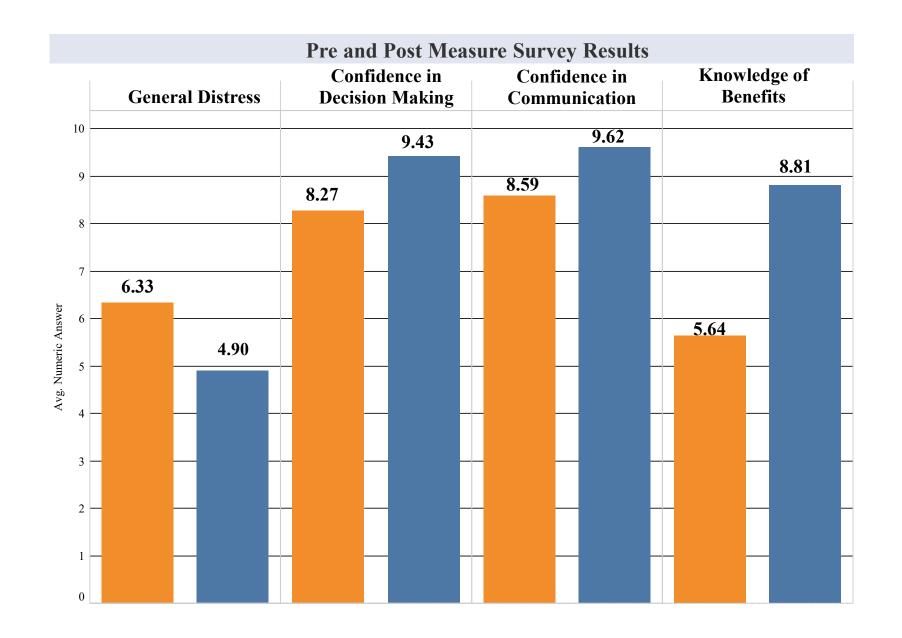
#### Our goals of the program

- Improve each employee's understanding and navigation of their benefits
- Reduce financial and emotional stress by addressing social needs
- Have a positive impact in employee productivity and satisfaction
- Improve access and adherence to care

#### **Financial Toxicity Pre and Post Measures**



\*Note: A higher score indicates less financial distress. Scoring ranges from 0 to 44. Scoring is based on patients who completed a survey before and after navigation.



Patient Advocate Foundation | Employee Benefits Advocate - Florida Alliance | January 2022

Patient Advocate Foundation

## Thank You!

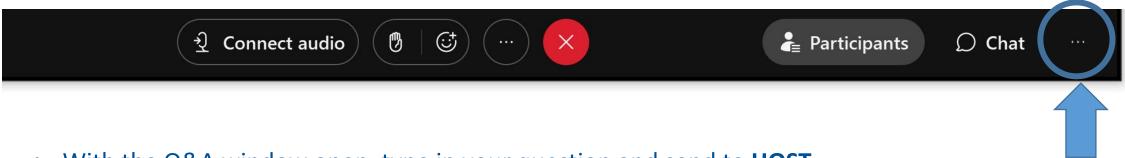


# To Ask Questions of a Speaker/Panelist



### **QUESTIONS?**

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- With the Q&A window open, type in your question and send to HOST.
- There is a 512-character limit for questions.
- If we are unable to address your questions during the online presentation, we will try to have the remaining questions answered following the session and posted with the follow up material.

### 2021 Annual Report

Look for the link to the Florida Alliance
2021 Annual Report in the chat.

The link will also be included
in the attendee materials.



### The Florida Alliance Team



- Karen van Caulil, PhD, President and Chief Executive Officer
- Jack Mahoney, MD, MPH, Medical Director
- Ashley Tait-Dinger, MBA, Director of Analytics, Alternative Payment Models, and Finance
- David Cavalleri, PhD, Director of Research and Evaluation
- Lisa Hain, MBA, Administrative Coordinator
- Lauren L. Josephs, PhD, LMHC, NCC, Research Associate
- Sarah Slone, AICP, Research Associate
- Andrea Eliscu, Communications Associate
- **Debbie Muse, APR, Communications Associate**



### Florida Alliance for Healthcare Value Employer Members



















































**Edison** 





















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# Healthcare Advisory Council Members

















Updated 3/7/22 www.FLhealthvalue.org

### Affiliate Members



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OF EMPLOYEE BENEFIT PLANS

























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**EXACT SCIENCES** 



























### Talking Action



- Participated in The Fair Health Costs
   Initiative
- Endorsed the Healthy Competition for Better Care Act
- Signed on to a Surprise Billing Act Letter to Secretary Becerra, Secretary Yellen, and Secretary Walsh



# Providing Guidance: Compliance





In 2021, the Florida Alliance worked to increase awareness of the Consolidated Appropriations Act with our employer members which included new fiduciary compliance provisions and transparency around gag clauses and reporting requirements.

To support our employer members, staff attended and disseminated key information from webinars hosted by The National Alliance of Healthcare Purchaser Coalitions and The Leapfrog Group.

### Enduring Patient Safety: Leapfrog Group Initiatives

- The Florida Alliance has served as Florida's Regional Leader for The Leapfrog Group since 2002. The Florida Alliance is the state's driving force for patient safety improvement and transparency.
- We promote The Leapfrog Hospital Safety Grade program and use the collective leverage of our employer and healthcare purchaser members to boost participation in Leapfrog's Hospital Survey and Ambulatory Surgery Center Survey.
- In 2021, Florida had 27 "Top Hospitals" more than any other state
- During the most recent hospital safety grading cycle, in the fall of 2021, 184 hospitals were graded, and 67 earned an "A," 58 earned a "B," 56 earned a "C," 2 earned a "D," and 1 earned an "F."
- In 2021, Florida represented 9% of all responses to the Ambulatory Surgery Center Survey the 2<sup>nd</sup> highest participation in the nation.





### Congratulations!



Advisory Council Member, AdventHealth, was the recipient of the **Emerald Award for Outstanding Achievement** by a Health Care System at the March 16<sup>th</sup> Leapfrog Greenlight Gala for their unparalleled dedication to patient safety.

Accepting the award in Washington, D.C., was AdventHealth President & CEO, Terry Shaw, MBA.



# Increasing Transparency: Hospital Price Transparency Study



The RAND Corporation's Hospital Transparency Study is an ongoing business

coalition and employer-led initiative to measure and publicly report the prices paid for hospital care at the hospital and service-line levels.

 The Florida Alliance's 2021 goal, to engage more employers in providing their data to RAND to significantly increase the volume of claims under analysis for the state of Florida was successful. We achieved a five-fold



increase in employer member participation.

The Rand Hospital Price Transparency Study 4.0 is scheduled for release in May 2022.

### Breaking Down Barriers to Care: Employee Benefits Advocate Program





Our award-winning Cancer Navigation Program was expanded to include rare diseases and complex chronic conditions and renamed **The Employee Benefits Advocate Program**. The program achieved the following results in 2021:

- 82% of participants increased how well they understood their healthcare benefits
- Participant financial distress decreased by 83%, and 77% of participants had a reduction in general distress
- The program facilitated discovery of and access to local and national programs, securing an average of \$4,931 in financial support per participant for care and related practical needs.
- 95% of participants reported feeling cared for and supported by their employer.

### Assessing Market Readiness for Change and Promoting Solutions





CPR and the Florida Alliance released results of a year-long study that examined the dynamics of the Tampa-Orlando area's healthcare marketplace to identify which purchasing and payment reform strategies have the best chance of success statewide.

#### Key report findings:

- Continue building on purchaser momentum
- Stay active in policy reforms for a more functional marketplace
- Urge providers to move from upside only payment reform to downside risk
- Implement benefit designs and consumer shift

# Transforming Care and Improving Access







As a Regional Employer-Stakeholder Engagement Team for **The Path Forward for Mental Health and Substance Use** national transformative initiative, the Florida Alliance's achievements included the following in 2021:

- Updated our Employer Guide to High-Value Tele-behavioral Health which was presented and shared nationally
- Worked with a leading collaborative care model provider to promote their model of early mental health diagnosis and treatment through integration of mental health into Florida's primary care practices
- Provided best practices for addiction recovery
- Actively participated in the Orange County Mental Health/Behavioral Health System of Care Initiative

#### **Smart Care Florida**





#### **Eliminating Low-Value Care, Promoting High-Value Care**

- Conducted a Biosimilar Employer Roundtable
- With the National Alliance, conducted 3 in-depth Employer Learning Modules in Oncology
- Advised the National Cancer Treatment Alliance on development of a biomarker/precision medicine education program for employers
- Participated in development of an employer toolkit for oncology with the National Comprehensive Cancer Network
- Participated in a Caregiver Forum led by the Northeast Business Group on Health and AARP to raise awareness of the need for caregiver support



2022 Plan of Work



### Taking Action: Policy



- Continue our participation in The Fair Health Costs Initiative
- Support policies that strengthen compliance of transparent reporting of cost and quality
- Work closely with our member's government affairs and legislative teams to identify areas of alignment



# Providing Guidance: Compliance





- Continue to provide support to our employer members in meeting the requirements of the Consolidated Appropriations Act
- Employers/Health Plan Sponsors are required to disclose a comparative analysis of nonquantitative treatment limitations under the Mental Health Parity and Addiction Equity Act
- Employers/Health Plan Sponsors must make sure their health and welfare plan service providers are charging them reasonable compensation and fully disclose all direct and indirect compensation of \$1,000 or more on all group health plans

### Enduring Patient Safety: Leapfrog Group Initiatives



- Continue to serve as Florida's Regional Leader
- Provide transparent quality and patient safety data and information to our members
- Encourage all ambulatory surgery center providers to respond to the survey
- Support Leapfrog leadership efforts to educate Americans on the need to consider both cost and quality data in seeking care



### **Increasing Transparency**





- April 5 National Academy of State
   Health Policy releasing an interactive
   dashboard and national database of
   hospital costs
- May 5 RAND 4.0 Hospital Price Transparency Study
- May 5 Hospital Value Dashboard (RAND, NASHP, CMS Star Ratings)
- July 1 Online, machine-readable data files with healthcare services pricing information (health plan sponsor requirement)

### Breaking Down Barriers to Care: Employee Benefits Advocate Program





- Increased focus on the program's impact on social determinants of health
- Increased focus on the program's impact on reducing the number of high-cost claims
- Onboarding more Florida Alliance employer members into the program
- Publish a white paper on the program results
- Develop a coalition model for replication in other states

### Assessing Market Readiness for Change and Promoting Solutions





- Continue to introduce our members to innovators and disruptors
- Continue building on purchaser momentum to implement valuebased benefit designs and consumer shift
- Stay active in policy reforms for a more functional marketplace
- Urge providers to move from upside only payment reform to downside risk

# Transforming Care and Improving Access







- Encouraging participation in a national survey on experience accessing or trying to access mental health services (survey developed by NORC at the University of Chicago)
- Conducting an Employer Learning Collaborative for Mental Health and Substance Use
- Educating employers on digital therapeutics in this space
- Developing a multistakeholder action plan
- Continuing to provide **Mental Health First Aid** instruction to front line workers
- Participating on the implementation team for Mayor Demings' initiative

### **Smart Care Florida**





#### **Eliminating Low-Value Care, Promoting High-Value Care**

- Continue work to promote adoption of biosimilars
- Employer Learning Collaborative in Oncology
- Employer Learning Collaborative on **Diabetes Prevention**
- Employer Learning Collaborative on Enhanced Recovery After Surgery and Enhanced Recovery After Delivery



# Installation of the 2022-2023 Board of Directors and Executive Committee/Officers



### Thank you!









Thank you for your service as 2020-2021 and 2021-2022

Board Chair!

### Thank you!









Thank you for 8 years of service on the Executive Committee as Board Chair and Secretary/Treasurer and At-Large Director!



### Board of Directors 2022 – 2023





Ashley Bacot Rosen Hotels & Resorts



Ray Bowman MarineMax



**Beth Curran**Orange County
Public Schools



**Jessica Mason**City of Orlando



Rosa Novo Miami-Dade Public Schools



Angie O'Reilly
Florida Bankers
Health Consortium



**Doug Peddie**Siemens Energy



Patrick Peters
Orange County
Government



The Mosaic
Company



Heather Russo
The Walt Disney
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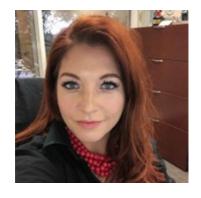
Ann-Marie Sharpe
City of Miami



Mark Weinstein ICUBA

# Executive Committee 2022-2023





Heather Russo
The Walt Disney
Company
Board Chair\*



Rosa Novo Miami-Dade Public Schools Vice Chair\*



Jessica Mason
City of Orlando
Treasurer/Secretary\*



Karen van Caulil Florida Alliance for Healthcare Value CEO\*



**Kimberly Ramos**The Mosaic Company *At-Large Director* 



**Ann-Marie Sharpe**City of Miami *At-Large Director* 



As attendees, your lines are muted. If anyone has any objection to the officers elected by the Board of Directors, please send to the host via the Q&A function your e-mail address and phone number. We will follow up after the meeting regarding any concerns.



## Save the Date - Florida Alliance's 29<sup>th</sup> Annual Conference



### "Accelerating Value Through Transparency and Innovation"

2022

Friday,
June 17

We look forward to seeing you at this in-person event at the Rosen Centre Hotel in Orlando!



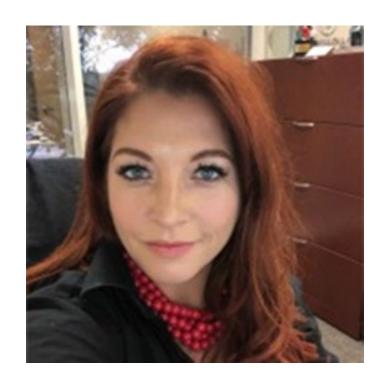


Look for details coming soon!

Sponsorships for the 29<sup>th</sup> Annual Conference are available. Please contact <u>lisa@flhealthvalue.org</u> for information.

### Closing Remarks





Heather Russo
Director of Healthcare Administration
The Walt Disney Company

Florida Alliance for Healthcare Value 2022 – 2023 Board Chair